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PROPOSAL FOR THE REDEVELOPMENT OF PARCEL R-67, CHARLESTOWN submitted by the: CHARLESTOWN ECONOMIC DEVELOPMENT CORPORATION to the: BOSTON REDEVELOPMENT AUTHORITY JANUARY 23, 1989 nΒ



#### CHARLESTOWN

# ECONOMIC DEVELOPMENT CORPORATION

January 23, 1989

Boston Redevelopment Authority Boston City Hall One City Hall Plaza Boston, Massachusetts 02201

Dear Sirs:

The Charlestown Economic Development Corporation (CEDC) herewith submits its application for developer designation of Parcel R-87 in the Charlestown Urban Renewal Area.

Our proposal maximizes affordability without sacrificing construction and design quality which is important to any future homebuyers as well as to the community, which values Charlestown's historic architectural heritage. We plan to insure quality with a design sensitive to the existing neighborhood and by building with union labor.

The CEDC was established in 1976 under the auspices of the John F. Kennedy Family Service Center. Its goals are to stimulate and participate in the development of Charlestown and to create affordable housing and employment opportunities which will benefit low and moderate income families in the community. The CEDC is a Chapter 180 corporation and is tax exempt under 501(c)(3) of the Internal Revenue Service regulations.

The CEDC Board of Directors is representative of the entire Charlestown community. Its bylaws call for elected representation on a ward/precinct basis as well as appointed representation from neighborhood groups and elected officials.

The CEDC has proven its ability to produce quality affordable housing. The Main Street Townhouses, a 32-unit market rate and moderate income homeownership development for which the CEDC received tentative developer designation in February 1987, is nearing completion. The Townhouses have been hailed as a "new landmark" by the Boston Preservation Alliance. The CEDC also contributed to Charlestown's historic housing stock in its rehabilitation of the old Harvard School to the 30-unit elderly housing development, the Mary Colbert Apartments. This development, financed and subsidized by the U.S. Department of Housing and Urban Development, has been operating successfully for over 10 years.

20 DEVENS STREET/PO Box 20

CHARLESTOWN MASSACHUSETTS 02129

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In making this proposal to the Authority, the CEDC's goal is to develop as many affordable housing units as possible while at the same time achieving a mix of incomes, not unlike the character of Charlestown today. The CEDC proposes to develop 16 fee simple attached townhouses, affordable to families with incomes in the \$23,000 - \$60,000 range. Each townhouse will have its own backyard, parking spaces and space to add rooms as the owner's family grows.

Assisting the CEDC in developing R-87 is the same team responsible for the success of the Main Street Townhouses. They are: John L. Tobin, Esquire; William Lamb, Architect, a Charlestown firm that is responsible for many historical rehabilitation projects within our community as well as the Main Street Townhouses; Alice Krapf of Krapf Associates, a real estate development consultant specializing in projects undertaken by non-profit organizations; and William J. Galvin of Bunker Hill Real Estate, the marketing consultant.

The CEDC is prepared to comply with all income limit, affirmative action and community participation requirements of the City of Boston and the Massachusetts Housing Partnership.

We would be pleased to present our plan to you and the Authority's staff at your request.

Sincerely,

Thomas S. Cunha President

Proposal for the Redevelopment of Parcel R-87, Charlestown by the Charlestown Economic Development Corporation submitted to the BRA on January 23, 1989

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Redeveloper's Statement for Public Disclosure

#### CHARLESTOWN

#### ECONOMIC DEVELOPMENT CORPORATION

January 23, 1989

# PROPOSAL TO DEVELOP PARCEL R-87, CHARLESTOWN

# Summary

The Charlestown Economic Development Corporation (CEDC) proposes to develop 16 single family attached townhouses on Parcel R-87 in Charlestown. The CEDC further proposes that 100% of these homes be sold at prices affordable to families with incomes from \$23,000 to \$60,000.

Sales prices for the units are designed to be affordable to three income ranges. Four of the units will be sold to families with incomes below 80% of median using Housing Opportunity Program mortgage subsidies. Four other units will be affordable to families with incomes below the median, which will be eligible for the Massachusetts Housing Finance Agency (MHFA) 8.4% mortgage program. The remaining eight units will be sold at the cost to build, and will be affordable to families at the upper end of the Request for Proposal's (RFP) preferred range.

The townhouses will be in groups of two on Tremont Street with shared driveways to parking areas in the rear of the houses. The Prospect Street homes will be placed perpendicular to the street in a courtyard scheme, a typical Charlestown configuration, which has the added advantage of preserving views and light for the existing Prospect Street neighbors. The homes will consist of 12 two-bedroom units, with storage and expansion space in the attic, and 4 three-bedroom units of 1,200 and 1,500 net square feet, respectively. The site plan provides parking for 39 cars and landscaped open space. The parcel will be subdivided and the townhouses sold on a fee simple basis.

Preliminary pro formas indicate that the HOP eligible units will require a Neighborhood Housing Trust (linkage) contribution. Units within the price range of the MHFA program will also be sold below cost. Total development costs anticipated for the project are \$2.1 million. As in its current development, the Main Street Townhouses, the CEDC intends to use union labor to build this new project.

20 DEVENS STREET/PO Box 20

CHARLESTOWN MASSACHUSETTS 02129

## THE DEVELOPER

The Charlestown Economic Development Corporation was established in 1976 under the John F. Kennedy Family Service Center, Charlestown's anti-poverty agency. The CEDC has since separated completely from the Center and has its own independent Board of Directors, elected by precinct in the community and appointed by several neighborhood organizations and political representatives.

The CEDC owns the Mary Colbert Apartments, an historic rehabilitation of the Harvard School, opened in 1978 as housing for 30 elderly households, financed by the U.S. Department of Housing and Urban Development and subsidized with Section 8 rental subsidy. In 1987, the CEDC was tentatively awarded Parcel C-2A1 in Charlestown by the Boston Redevelopment Authority. Sale of the property took place in early 1988 and the CEDC is currently finishing construction of a 32-unit, mixed income homeownership development, financed by First Mutual Bank of Boston and linkage contributions.

The CEDC is a Chapter 180, nonprofit corporation, with 501(c)(3) designation from the Internal Revenue Service.

# CHARLESTOWN ECONOMIC DEVELOPMENT CORPORATION

## Board of Directors

as of January 20, 1989

Name/Address

Occupation

## PRECINCT REPRESENTATIVES

Carol Bratley 107 Warren Street Charlestown, MA 02129 241-9400 Principal, Bratley Associates (Real Estate Advisory Firm)

Thomas S. Cunha 427 Bunker Hill Street Charlestown, MA 02129 242-3922 Foreman, MBTA

Dan Kovacevic 77 Russell Street Charlestown, MA 02129 242-8595 Partner, A.T. Associates Industrial & Graphic Designers

Peter Looney 337A Main Street Charlestown, MA 02129 242-4032 Member, Local 17 Sheetmetal Workers Association

Virginia McGonagle 6 Monument Street Charlestown, MA 02129 242-4724 Secretary

Rose Woods 26 Common Street Charlestown, MA 02129 242-0210 Proprietor, Charlestown retail store

## AT-LARGE REPRESENTATIVES

Joseph Foley 84 Bartlett Street Charlestown, MA 02129 242-0127

Production Manager, Motion Pictures

(continued)

Charlestown Economic Development Corporation Board of Directors as of January 20, 1989 page 2 of 2

James Hall 78 Green Street Charlestown, MA 02129 242-1366 R&D Technician, Polaroid Corporation

Eric T. Philippi 32 Monument Avenue Charlestown, MA 02129 723-7300 Stockbroker, Alex, Brown & Sons, Inc.

## **DESIGNEES**

By Representative Richard Voke: David P. Dow 9 Neal Court Charlestown, MA 02129 321-4007

Business Agent, Carpenters' Local 218

By City Councilor Robert Travaglini: Kevin Roche 13 Sullivan Street Charlestown, MA 02129 241-8200

Lawyer



## DESIGN CONCEPT

#### SITE PLAN

The site plan, featuring houses built out to their street lot lines, extends the facades of the existing blocks along Prospect and Tremont Streets. All of the proposed houses are wood framed with wood clapboard siding.

Five of the houses (along Prospect Street) are turned to face a new public park (funded by others), which we envision used for active small children and passive adult recreation, in the location of the former Winthrop School at the corner of Prospect and Edgeworth Streets. This arrangement, which provides the proposed park with many watchful eyes overlooking it, has the advantage of preserving views towards the northeast from the existing residences along Prospect Street. Three of the houses, along Tremont Street, are similarly turned, paralleling the former Arlington Place at about the same location. The remaining eight homes are in groups of two along Tremont Street with shared driveways to parking areas in the rear of the houses.

A total of 39 parking spaces is provided, a ratio of 2.44 spaces per dwelling unit. The majority of the parking spaces are provided on each private lot. Additional spaces are provided in two locations, accessed from Prospect and Tremont Streets. The Tremont Street parking area will include spaces designated for the three adjacent townhouses. It is expected that several of the remaining spaces will be made available for sale to residents of the neighborhood.

## TOWNHOUSE DESIGN

The majority of the units (12) are two-bedroom homes all raised approximately two and one-half feet above the adjacent street level with living rooms looking out over the street. Each of these, however, has a conventionally framed (rafters, instead of trusses) attic space with dormer window in the front offering expansion potential to the homeowner. The remaining units (4) are three-bedroom homes with the top floor space finished. All houses are built onto a twenty by thirty foot foundation, four feet deeper and two feet wider than our houses on Parcel C-2Al. Generous kitchen, dining, living, and bedroom areas are provided.

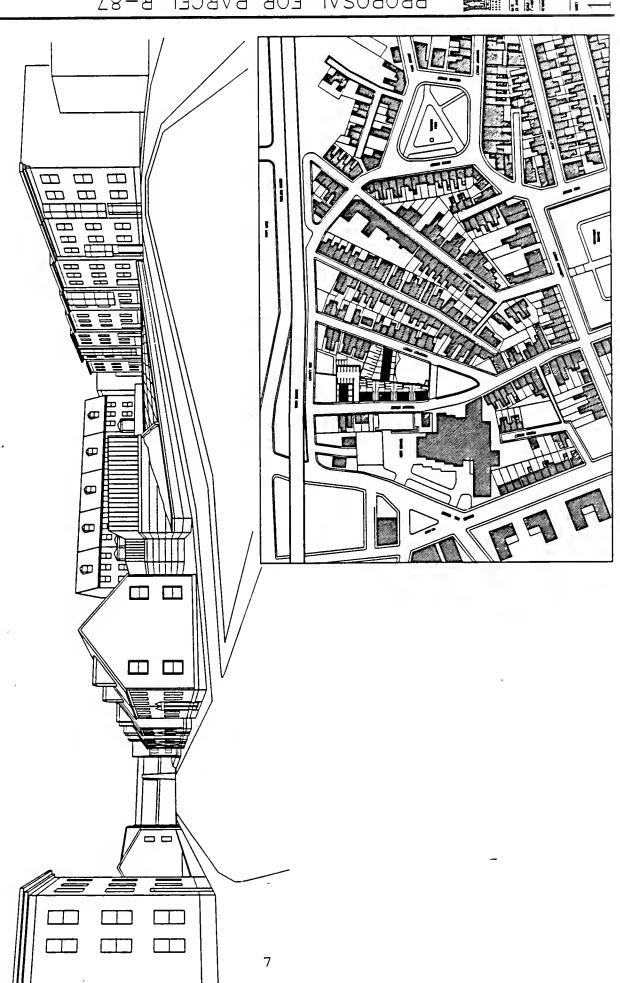
All the units have an entrance area, coat closet, living and dining rooms and kitchen, on the first floor, with a door leading from the dining room to stairs to the back yard. The stairway leads from the front entrance area alongside the party wall to the second floor. A space is provided on the first floor, under the stairway, for a future half bath. Fireplaces are a possible option if costs allow. Two bedrooms and a bath, which has space

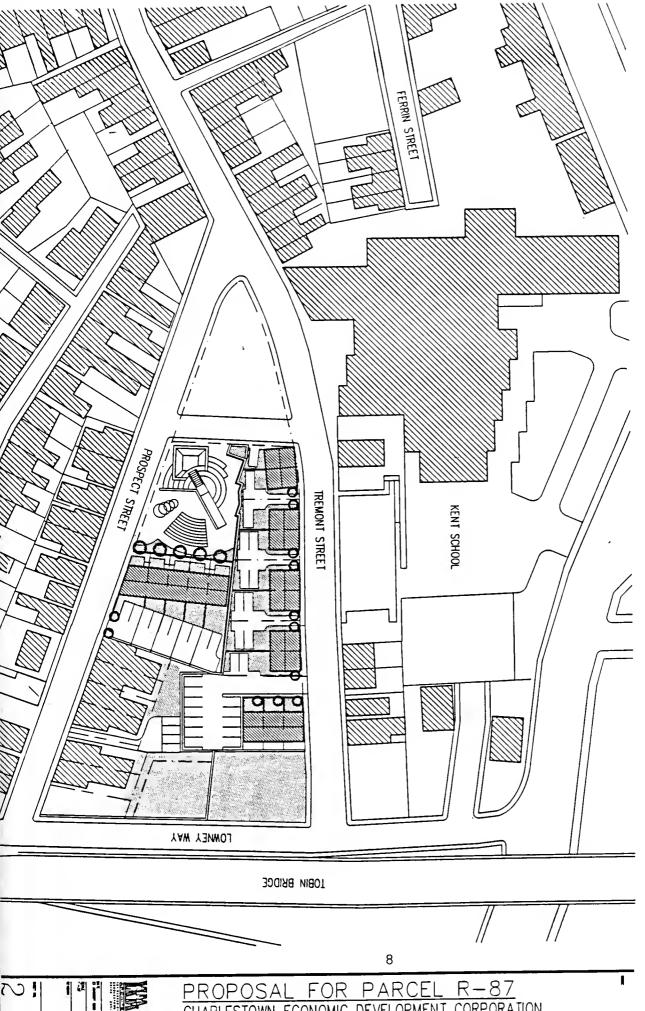
for a washer/dryer unit, are located on the second floor, along with the hot water heater. In the three-bedroom units, the second floor hallway extends around the stairway to a stairway to the third floor which contains the master bedroom, master bath, closet and storage area.

All appropriate utilities will be included along with gas-fired hot air heating systems designed for the easy addition of air conditioning.

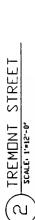
### UNIT SIZE DISTRIBUTION

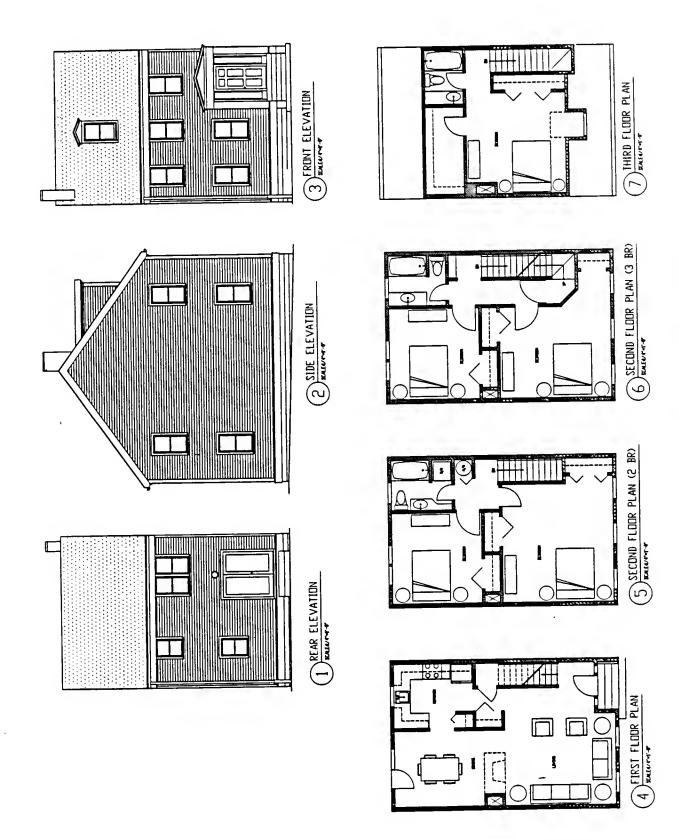
The CEDC is responding to the preference in the RFP for two- and three-bedroom units by proposing 12 and 4, respectively. Each home, however, can become a three- or four-bedroom house by attic expansion. The former can be accomplished within the existing building envelope, as proposed in the four 3-bedroom units already planned. The latter can be accomplished through the use of a full shed dormer in the rear of the building. The CEDC's experience with the Main Street Townhouses indicates that providing expansion possibilities may be a more significant feature than simply providing three-bedroom units: over 75% of the lottery applicants for the Main Street Townhouses had one child or no children. As these families grow, however, the ability to add space within their homes will be a much appreciated element.











## OWNERSHIP AND AFFORDABILITY CONCEPTS

#### FEE SIMPLE OWNERSHIP

The developer proposes to offer these 16 homes in fee simple to prospective owners, in conformance with the RFP preference. In most cases, parking is contiguous to the back yards of the homes so that parking areas can be included in the deed for each parcel. In the row of homes perpendicular to Tremont Street, a parking area beyond the row will be owned by a homeowner's association, with two spaces allocated by right to the owners of the homes in the row. Several additional spaces in the lot can be sold to neighbors. Easements for access to this parking area and between homes where driveways are shared will be necessary.

#### AFFORDABILITY GOALS

The CEDC's goal is to provide all these homes to families within the \$23,000 to \$60,000 affordability range specified.

The developer intends to apply for a set aside of MHFA low interest mortgage for eight units and to combine Housing Opportunity Program (HOP) funds for four of these to lower the interest rate further. The former will be affordable for families in the \$36,000 to \$43,000 income range and the latter will be affordable to families with incomes of \$23,500 to \$36,450 (family of six). The remaining eight units will be sold at the cost to build and will be affordable to families with incomes over \$48,000.

This strategy includes no market rate units, in recognition of the weakness in the current real estate market. The CEDC, however, makes the assumption that any unit priced over \$100,000 must be "marketed". At this price, mortgage payments, especially those conventionally financed, exceed typical Charlestown rents. Contemplating a home purchase versus renting is a difficult choice at this level, even if the purchase price is considerably below the market value of the home.

To implement a plan to sell at cost or below will require creativity and flexibility on the part of the developer and government agencies involved in this development. Preliminary pro formas indicate a gap between the cost to build and the \$85,000 price range affordable to families with incomes below 80% of median is \$48,000. This is considerably more than the amount of subsidy normally provided through the Neighborhood Housing Trust. There is also a \$25,000 gap between the cost to build and the \$110,000 preferred sales price of the MHFA 8.4% mortgage program, which helps families with incomes below the median. The CEDC is committed to working with the Boston Redevelopment

Authority and the community to finance these gaps and to make this affordable housing a reality.

Neighborhood Housing Trust (linkage) funds will be sought to subsidize the prices of the HOP units, which must be sold, according to HOP regulations, for an average of \$85,000. This figure is approximately \$50,000 below the cost to build. Linkage cannot be applied to the median income range of the MHFA financed houses.

### LONG TERM AFFORDABILITY GUARANTEES

Long term affordability of the houses will be achieved in two ways. HOP units have deed restrictions required by both the Commonwealth and the City of Boston, which will apply. In any other cases where the houses are being sold at or below the cost to build, the CEDC will place a second mortgage, whose payments are deferred, in an amount representing the difference between the sales price and the market value of the property. A family may sell their townhouse to another family who can meet the MHFA income guidelines and a bank's underwriting standards. To meet both these tests, the sales price must be restricted to affordability guidelines similar to those set at initial occupancy. If these standards are met, the second mortgage can be assumed by the new owner and the seller may realize a moderate appreciation on the house.

If the family cannot find a buyer who meets these tests or chooses to sell at market rate, the second mortgage and accumulated interest will be due and payable to the CEDC. The CEDC will then use these funds to create affordable housing elsewhere in the community.

The developer is willing to cooperate with the Boston Redevelopment Authority and the Massachusetts Housing Partnership in developing the details of any deed restrictions or other methods of assuring the long term affordability of these homes.

#### FINANCING STRATEGY

#### BUDGETING GUIDELINES

The development budget presented here is based mainly on the developer's experience with the Main Street Townhouses, a 32 unit homeownership development about to be completed on Parcel C-2A1. On a per square foot basis and including utilities, site improvements and contingency, the budget presented here represents a 4.2% increase over the actual C-2A1 hard construction cost. This should account for inflation over time.

Soft costs are at a disadvantage here because the number of units is low and there will be little opportunity for economies of scale on most professional fees and bank closing costs. Despite this, soft costs represent only 23.7% of total development cost.

Because the CEDC is a non-profit organization, one way in which they can enhance affordability without sacrificing quality in this project is by not charging a developer's fee. Only a nominal fee of \$30,000 to cover developer's administration is included in the budget. Further, actual payment of these costs will be dependent on achieving the CEDC's affordability goals.

#### SOURCES OF WORKING CAPITAL AND EQUITY

The CEDC proposes that the BRA sell Parcel R-87 for \$1.00 to enhance this project's affordability. This is the only available capital subsidy for moderate income units designated for families with incomes from \$32,400 to \$43,000 (80% to 100% of median). This donation also represents the major source of equity for the development and will enhance the CEDC's ability to obtain construction financing. The CEDC requests that further study of the needs of the site be made and solved prior to sale, to further reduce costs and sales prices.

The CEDC can access two sources of no interest loans for preconstruction expenses. The Community Economic Development Assistance Corporation has expressed interest in the CEDC's project once site control is obtained. CEDAC's Technical Assistance Advances Program can provide up to \$16,000 for professional services. Once preliminary financing commitments are obtained CEDAC may grant a Front Money Loan of up to \$24,000. While these funds do not cover all preconstruction expenses, several professionals on the CEDC's development team have expressed a willingness to defer portions of their fees until construction loan proceeds are available.

In addition, the CEDC will be seeking a grant from the Neighborhood Housing Trust for eligible units in this project. If it is granted and received at the beginning of construction,

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# CHARLESTOWN ECONOMIC DEVELOPMENT CORPORATION PROPOSAL FOR PARCEL R-87 16 UNITS, 20,400 SQUARE FEET

JANUARY 22, 1989

	BUDGET	PER UNIT	PER
			SQUARE FOOT
ACQUISITION	1.00	.06	.00
CONSTRUCTION	1428000.00	89250.00	70.00
SITE IMPROVEMENTS	48000.00	3000.00	2.35
UTILITIES	45000.00	2812.50	2.21
CONTINGENCY 10%	152100.00	9506.25	7.46
ARCHITECT 7%	113970.00	7123.13	5.59
ENGINEERING	20000.00	1250.00	.98
CONSTRUCTION INTEREST 11.75%	126625.00	7914.06	6.21
LEGAL, TITLE SEARCH, FEES	40400.00	2525.00	1.98
TREGOR TAX	7000.00	437.50	.34
TITLE INSURANCE	2025.00	126.56	.10
PERMITS, FEES	3200.00	200.00	.16
INSURANCE	17250.00	1078.13	.85
TAXES	500.00	31.25	.02
DEVELOPMENT CONSULTANT	48500.00	3031.25	2.38
DEVELOPER'S ADMINISTRATION	30000.00	1875.00	1.47
AFFIRMATIVE MARKETING/LOTTERY	15000.00	937.50	.74
BANK'S CLOSING COSTS	27000.00	1687.50	1.32
CONSTRUCTION LOAN FEES	21555.00	1347.19	1.06
MARKETING EXPENSE	2000.00	125.00	.10
UNIT CLOSING COSTS	7200.00	450.00	.35
TOTAL DEVELOPMENT COST	2155326.00	134707.88	105.65

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# CHARLESTOWN ECONOMIC DEVELOPMENT CORPORATION PROPOSAL FOR PARCEL R-87 SALES PRO FORMA

		TOTAL SALES	MINIMUM	MUMIXAM
SALES PRICES	# UNITS	PROCEEDS	INCOME	INCOME
			@ 90% MORTGA	GE:
135000.00	8.00	1080000.00	55700.00	60000.00
110000.00	4.00	440000.00	36100.00	43000.00
•			@ 95% MORTGA	GE:
85000.00	4.00	340000.00	23250.00	32400.00
TOTAL	16.00	1860000.00		
BALANCE		-295307.24		

SEE ATTACHED NOTES ON DETERMINATION OF MINIMUM/MAXIMUM INCOMES

#### NOTES TO THE SALES PRO FORMA

- 1. The prices listed are average, not differentiated by two and three bedroom units. However, since there is only one, three bedroom unit to every three, two bedroom units, there will not be much variation around these averages.
- 2. Minimum income for the "at cost" units was determined using a 30 year, 10.75% mortgage on 90% of the purchase price. A 28% PITI underwriting standard was used, with taxes estimated as \$10.00/\$1,000 on the sales price and insurance at \$6.00/\$1,000 on \$115,000. Maximum income is the upper end of the RFP range, although this can be treated with flexibility, since there are no programmatic constraints.
- 3. For the MHFA-eligible units at \$110,000, MHFA's standards of an 8.4%, 30 year mortgage were used on 90% of the purchase price. MHFA standards allow for a downpayment as low as 5%, and this would raise the minimum income requirement by approximately \$1,700.00. The maximum income of \$42,300 is an MHFA standard. A 30% PITI underwriting standard was used, with taxes of \$10.00/\$1,000 on the sales price and insurance calculated the same as for the "at cost" units.
- 4. Minimum income for the HOP-eligible units was determined after applying terms of 5.4%, for 30 years on a 95% mortgage. The 30% PITI standard was used, with insurance and taxes calculated on \$115,000 and the sales price, respectively. The maximum noted is for a family of four. The maximum eligibility income for HOP mortgage subsidies varies by family size, up to \$36,450 for a family of six.



WESLEY K. BLAIR, 111
Vice President/
Sr. Commercial Loan Officer

January, 23, 1989

Mr. Thomas Cunha Charlestown Economic Development Corporation 20 Devens Street P.O. Box 20 Charlestown, MA 02129

Re: Parcel R-87

Dear Mr. Cunha:

After reviewing preliminary information, please be advised that First Trade Union Savings Bank would be pleased to entertain an application from the Charlestown Economic Development Corporation in conjuction with the construction and sale of 16 affordable housing units on the above referenced parcel of land in Charlestown. We will consider providing both the construction loan and the end loans for the project.

Please be advised that this letter in no way represents a commitment on the part of the Bank to finance this project. Such a commitment can only be issued after loan committee approval. I have not sought approval, nor has it been given at this time. My sole purpose in writing is to express the Bank's interest in this project, and our willingness to work with you on developing a suitable financing package, if possible.

First Trade Union Savings Bank has a strong commitment to support the development of affordable housing in Boston, and should your organization be designated developer of Parcel R-87, I will look forward to receiving a complete package of information so that your loan request can be given full consideration. In the meanwhile, if you have any questions, please give me a call.

Very truly yours,

Wesley K. Blair, III

the construction loan will be reduced and interest savings will result.

The CEDC also requests assistance from the BRA in exploring the applicability of the Community Development Action Grant Program for repair of collapsing sidewalks surrounding R-87 and for the provision of street lights and other amenities.

#### DEVELOPMENT TEAM

Developer: Charlestown Economic Development Corporation

20 Devens Street

Charlestown, Massachusetts 02129

(617) 241-5762

Architect: William Lamb, Architect

107 Warren Street

Charlestown, Massachusetts 02129

(617) 241-8757

<u>Development</u>

Consultant: Alice Krapf

Krapf Associates 179 South Street

Boston, Massachusetts 02111

(617) 423-3613

Attorney: John L. Tobin, Esquire

One Church Court

Charlestown, Massachusetts 02129

(617) 242-7881

Marketing Consultant:

William J. Galvin, Jr.

Bunker Hill Real Estate, Inc.

105 Warren Street

Charlestown, Massachusetts 02129

(617) 242-2600

#### JOHN L. TOBIN

ATTORNEY AT LAW ONE CHURCH COURT

#### CHARLESTOWN, MASSACHUSETTS 02129

TELEPHONE (617) 242-7881

#### JOHN L. TOBIN

Mr. Tobin is a sole practioner with an office located in Thompson Square, Charlestown, Massachusetts. Mr. Tobin opened his practice after lengthy service in government and three years in a small firm in Charlestown. He has represented the Charlestown Economic Development Corporation in its most recent development of twenty six townhouses on Main Street in Charlestown. He also represents the First Mutual Bank for Savings for residential closings and The Boston Financial Group, Inc. on landlord tenant matters.

A more detailed resume reflects his broad experience:

<u>January 1987 - Present</u>	John L. Tobin, Attorney at Law Charlestown, Massachusetts Sole Proprietor
January 1987 - Present	Chairman, Boston Finance Commission
January 1984 - January 1987	McCullough, Stievater and Polvere Charlestown, Massachusetts Associate
February 1980 - January 1984	Suffolk County District Attorney Boston, Massachusetts Assistant District Attorney
September 1978 - February 1980	Boston Licensing Board Boston, Massachusetts Executive Secretary
December 1975 - September 1978	Massachusetts Committee on Criminal Justice Boston, Massachusetts General Counsel



#### STATEMENT OF SERVICES

Located at 107 Warren Street in Thompson Square, Charlestown, William Lamb, Architect, has been working actively with the buildings and people of the Greater Boston area since 1973.

#### **Focus**

We provide designs which serve the contemporary needs of our clients. In our work, this frequently means solving complex modern building requirements while at the same time restoring distinguished historically important features of buildings which over the years have become architectural landmarks. We expect all our buildings, whether renovation projects or new construction, will age well within their context for many years to come.

#### <u>Capabilities</u>

From building and zoning code analysis, through schematic and detailed design stages, working drawings and specifications, field observation and post construction services, we provide a full range of architectural services. We are leaders in incorporating computer aided design and specifications capabilities into the production phases of our work. Our drawings have received many compliments from builders who appreciate their thoroughness and clarity. Consultants we have worked with include specialists in:

- o Landscape Architecture
- o Historic Preservation
- o Preservation Technology
- o Civil Engineering
- o Geotechnical Engineering and Chapter 21E Assessments
- o Structural Engineering
- o Mechanical and Electrical Engineering
- o Solar and Energy Conservation Design
- o Architectural Acoustics
- o Construction Cost Estimating
- o Architectural Specifications.

#### Completed Projects

We have completed over forty projects within Charlestown and many others within the Greater Boston area. Currently nearing completion are thirty-two units of market-rate and affordable housing under development by the Charlestown Economic Development Corporation on BRA Parcel C-2A1 in Charlestown.

The majority of our work has involved careful renovations of historically significant buildings for residential and/or commercial uses. We have written design guidelines for planning districts within four communities including Boston. Individual projects from our office range from a construction cost of several thousand dollars to over three million dollars.

Our work has received much favorable attention in the local press. A recent article in the Boston Globe featured one of our residential designs.

### The People

William Lamb, principal, is an architect registered in Massachusetts. A resident of Charlestown since 1972, he is an active member of the Charlestown Preservation Society currently serving on the Main Street and Design Review Committees. In addition to his work as an architect he co-developed the former Knights of Columbus Building in Charlestown - Boston Redevelopment Authority Parcel R-82 - into nine condominium apartments.

Sitting as an unpaid community representative, Mr. Lamb originated the Central Artery North Area concept, now entering the construction stage, for tunneling the interstate highway ramps now running over Charlestown's City Square to locations below grade with interchanges to the south and west of the Square. He recently received a preservation award from the Charlestown Preservation Society in recognition of his "outstanding contribution to the Charlestown Community".

David B. Morris, project manager, is a registered architect who has been with the firm since July 1984. A resident of Lexington, MA, he is a 1984 graduate of the Harvard Graduate School of Design and a 1981 graduate of the Cornell University College of Architecture, Art, and Planning.

Marilyn A. Phelan, designer, with the firm since September 1987 and a resident of Boston, MA, received her Bachelor of Fine Arts degree from Boston University in 1979.

88EDC.pro

## KRAPF ASSOCIATES

179 South Street Boston, Massachusetts 02111 Telephone 617-423-3613

#### KRAPF ASSOCIATES

is a small consulting firm founded in late 1982 working mainly with non profit organizations and government in developing real estate and performing housing policy analysis. Its principal, Alice Krapf, has over twelve years experience in real estate and government, specializing in privately owned subsidized housing. For six years before forming Krapf Associates, Alice Krapf administered both the State's and Boston's leased housing programs, including the now familiar Section 8 program; both programs had portfolios of over 5,000 units and budgets of \$35-40 million annually. She also served as a Board Designee to the Massachusetts Housing Finance Agency and its Management Subcommittee where she participated in the financial workouts of troubled properties and established management policy for the Agency. She has a Master of Arts degree in Urban Policy Analysis from the New School for Social Research.

Several of the clients with whom Krapf Associates has served as development consultant are:

#### Forest Hills Housing Cooperative, Inc.

Purchase (September 1983) and rehabilitation of this 88 unit development for its residents. Major refinancing and capital improvements program in 1987-88. Krapf Associates continues to provide financial consulting services to the cooperative.

#### Charlestown Economic Development Corporation

New construction of 26 townhouses, including six, two-family homes on Parcel C-2Al in Charlestown, now known as the Main Street Townhouses. Completion: February, 1989. Krapf Associates has also provided financial feasibility studies and general consultation over the past three years.

South Norfolk County Association for Retarded Citizens, Inc.

New construction of a 13 unit apartment building for mentally retarded residents capable of independent living in Norwood, Massachusetts. Occupancy: February, 1987.

#### Dimock Community Health Center: Neil Houston House

Through the Women's Institute, Alice Krapf provided technical assistance in the financing and project management of this historic rehabilitation of the New England Hospital for Women's Laundry Building into a 15 person group residence for pregnant women in conflict with the law. Completion: December, 1988.

#### Casa Myrna Vasquez

Also through the Women's Institute, packaging of two

properties in the South End with a total value over \$1.2 million: acquisition of a new confidential shelter; rehabilitation of their fire damaged building for transitional housing for women leaving their shelter.

#### Belmont Chambers Cooperative

Assistance in the purchase of this 16 unit rehabilitated building by the residents.

#### Dimock Community Health Center

Working with Dimock's Real Estate Committee, Krapf Associates has developed a ten year plan to rehabilitate this nine acre campus of historic registered buildings in order to expand the Center's health care and social service provision to the community.

#### Other Clients:

Rural Housing Improvement, Inc.

Tenants Against Mismanagement, Inc. (Franklin Park Developments I and II)

Jamaica Plain Neighborhood Development Corporation

Humanity, Inc.

Boston Housing Partnership

Millers River Community Development Corporation

Cambridge Housing Authority (with Amy Anthony Associates/Coelacanth Corporation)

Weymouth Housing Authority (with Briggs Engineering)

Executive Office of Communities and Development

Council of Large Public Housing Authorities

Citizens Housing and Planning Association

Through the Women's Institute:

Family Services, Inc.

Illinois Coalition Against Domestic Violence

Women, Inc.

Finex House

Metro Orlando Housing that's Affordable Women's Coalition

#### WILLIAM J. GALVIN, JR., Principal

Summary:

18 years as owner of real estate agency specializing in the sale, management and renting of Charlestown residential real estate.

Licensed real estate broker; notary public; and attornev.

Related

Experience: Bunker Hill Real Estate, Inc., Charlestown, MA
Owner/Manager (1971 to present)

Started agency in 1971, dealing primarily in residential Charlestown properties. Services include residential sales and leasing, and

residential property management. Currently manage thirteen residential and commercial buildings in Charlestown. Have served as exclusive marketing agent for several successful residential real estate developments. Personally responsible for sales, negotiations, and overall business

management.

Civic Experience:

Active in community affairs: currently Chairman of the Charlestown Merchants Association; President of Charlestown Community Cable Corporation; and Vice Chairman of Charlestown Neighborhood Council.

Education:

J.D., Boston University School of Law, 1973 B.S., United States Naval Academy, 1964 Diploma, Boston Public Latin School, 1960

#### DEVELOPMENT SCHEDULE

Tentative Developer Designation MONTHS 1 & 2: Engineering and design development process begins Zoning variance process initiated Application to CEDAC for Technical Assistance Advance Application to MHFA/MHP for mortgage set aside Application process for construction financing begins BRA/MHFA design review of design development MONTH 3: Preliminary commitment of MHFA/MHP mortgages and subsidy Preliminary commitment for construction loan financing Obtain MHP Front Money loan Working drawing phase begins MONTH 4: BRA/MHFA review of working drawings and specifications Construction documents sent out to bid MONTH 5: Review bids Obtain final commitments for construction and permanent financing Affirmative Marketing Plans submitted for approvals Negotiate construction contract MONTH 6: Obtain building permit Closing of Construction Loan Construction Period MONTHS 7 - 14: Pre-sale of Market Rate units Affirmative Marketing implemented MONTHS 12 - 14: Application and Selection process for Affordable Units

Finalize all sales

MONTHS 15 - 16:

#### CHARLESTOWN ECONOMIC DEVELOPMENT CORPORATION

CONSOLIDATED FINANCIAL STATEMENT FOR YEAR ENDING DECEMBER 31, 1987 UNAUDITED, IN PROGRESS

prepared by: John F. Lane, Jr., C.P.A.

onsolidation vorksheet			***************************************		
31-Dec-87					
				Prior Yr	
	Mary Colbert	Main Street	CEED	Disputed	Total
	Project	Project	Grant	Liability	Company
Assets:					
ssh		4,465	•		114,258
Tenents Receivable	380	X			380
UD Receivables		0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0			38,954
Deposits			1		1,000
Prepaid Expenses	3,382				3,382
pusT	4,950				4,950
uildi ngs	—				1,329,281
Furniture and Equipment			, , , , , , , , , , , , , , , , , , ,		8,981
Accumulated Depreciation	(2		** * * * * * * * * * * * * * * * * * *		(242,184)
Construction in Process		299,702			299,702
Total Assets	1,254,537	304,167			1,558,704
Liabilities:					
Accounts Payable	21,315	151,148		4,028	176,491
Notes Payable		157,081	\$	C	157,081
ccrued taxes Payable		0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0			35,000
Accrued mortgage interest	53	•			53
Advanced Rents					169
lortgage Payable	د کر				1,305,241
Tenant Security Deposits			* D		4,488
Litigation Settlement		9,125			9,125
Total Liabilities	1,366,266	317,354			1,683,620
Equity	(111,729)	(13,187)		(4,028)	(128,944)
Total lishilities and Famitu	1 254 537	304 167			1 558 704

				Prior Yr	
	Mar: Colbert	Main Street	CEED	Disputed	Total
	Proje	Project	Grant	Liability	Company
1 ncome:					2 000
Grants		2,000			51,027
Tenant Rents	ر 1				232,805
HIID subsidu	N.				1 863
O+ber	738	1,125			2002
Interest	6,818				294 513
Total Income	291,388	3,125			77.7
Expenses:		•	***************************************		193
Orfice expenses	193	•••••••••••••••••••••••••••••••••••••••	***************************************		11 696
Maint Fee	11,65	40	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		750
l enal	ις: Γ'-				5 00 5
Aidit	3,00	2,000			1 097
Telenhone	1,09				2,574
Misc Admin.	2	287			708 00
IIIIIIIII	29,807				44 269
Maintenance Expenses	2				35,220
Taxes	2				9 732
Insurance	6,7			•	91 583
Mortgage Interest	91,58				2,365
Other Interest expense		2,565			34,070
Depreciation	34,07				
Total Expenses	263,719	4,692			
	77.00	(4 552)		0	26,102
Net Income (Loss)	69977				

## Charlestown Economic Development Corporation

## Main Street Townhouses

## Statement of Profit and Loss

## For the year ended December 31, 1987

## Income:

Grants	\$ 2,000
Other Income	1,125
Total Income	\$ 3,125

## Expenses:

Office Expense	\$ 40
Accounting and Audit Fees	2,000
Advertising Expense	171
Bank Fees	116
Interest Expense	<u>2,365</u>

Total Expense \$ 4.692

<u>Net Loss</u> <u>\$(1,567)</u>

# Main Street Townhouses

### Balance Sheet

# As of December 31, 1987

#### Assets:

Cash	\$ 4,465
Construction-in-process	299,702
Total Assets	\$ 304,167

#### Liabilities:

Account	ts Payable	\$ 151,148
Notes P	ayable	157,081
Litigatio	on Settlement Due	9,125
	Total Liabilities	\$ 317,354
Equity:		(13.187)
	Total Liabilities and Equity	<u>\$ 304,167</u>

### Main Street Townhouses

# Statement Retained Earnings

### For the year ended December 31, 1987

Balance as of January 1, 1987	\$(11,620)
Net Loss	(1,567)
Balance as of December 31, 1987	\$(13,1 <u>87)</u>

#### Main Street Townhouses

#### Notes to the Financial Statements

#### Significant Accounting policies:

The Charlestown Economic Development Corporation (CEDC) has entered into a project to develop a total of 26 market priced and moderate income townhouses on a parcel of land located in Charlestown Massachusetts. This project is in the development stage and all cost relating to the project are being capitalized as Construction-in-Process until the units are sold. The CEDC intends to sell all units developed. In 1987 the CEDC capitalized \$ 299,702, which represents legal, architectural, land survey and other fees.

The books of account are maintained on the cash basis throughout the year, but are adjusted to reflect full accrual basis accounting at year end.

#### Accounts Payable:

Architectural Fees	\$106,339
Legal Fees	26,528
Consultant Fees	14,240
Accounting and Audit	2,000
Other payables	2,041
Total	<u>\$ 151,148</u>

#### Notes Payable:

CEDAC	\$ 63,400
Admiralty Tower Group	15,000
Boston Redevelopment Authority	<u>75,000</u>
•	\$153,400
Accrued interest	<u>3.681</u>
Total	\$157,081

#### Notes to the Financial Statements

#### Community Economic Development Assistance Corporation (CEDAC)

On March 11, 1987, the CEDC obtained a loan of \$63,400 from the Massachusetts Community Economic Development Assistance Corporation (CEDAC). The loan is payable when final financing for the project is completed. If the CEDC does not sell at least 46% of the housing units to families whose annual income is equal to or less than 80% of the median income of the area where the project is located, then the loan shall bear interest payable at two points over the prime rate, retroactively. The CEDC has planned a lottery to insure that at least 46% of the units are sold as specified in the loan agreement. In January 1988, the CEDC repaid \$30,000 of the original loan.

#### Boston Redevelopment Authority:

On June 25, 1987 the Boston Redevelopment Authority loaned \$75,000 to the CEDC. The loan was repaid on February 22, 1988 with interest at 7.1%. The total amount repaid was \$78,531, which included \$3,531 interest. Of the interest amount, \$2,765 relates to fiscal year 1987 and has been accrued at December 31, 1987.

#### Admiralty Tower Group:

On May 19, 1987 the Admiralty Tower Group loaned the CEDC \$15,000 payable December 31, 1989 with interest at 10% annually. The loan note requires that the interest be paid monthly beginning January 1, 1989. At December 31, 1987 interest of \$916 has been accrued on the books of account of the CEDC.

#### Court Judgement:

During 1985, the Suffolk County Court rendered a judgement against the CEDC in the amount of \$10,500 in a claim by an independent contractor. A partial payment of \$5,000 was made on December 2, 1987. The balance due on the Judgement at December 31, 1987 was \$5,500. At December 31, 1987 accrued interest on the Judgement was \$3,624, of which \$2,365 relates to fiscal year 1987. Final payment of the balance due on the judgement was made on January 14, 1988.

#### Notes to the Financial Statements

#### **Grants**:

On March 11, 1987, the CEDC received a grant of \$2,000 from the Massachusetts Community Economic Development Assistance Corporation, which was paid directly to a consultant by CEDAC.

#### Subsequent Events:

On January 9, 1988 the CEDC entered into a contract with the City of Boston for the sale of the land to the CEDC at a price of \$13,000, payable after the sale of fifty percent of the housing units.

On January 13, 1988 the CEDC obtained a mortgage loan from First Mutual of Boston in the amount of \$3,503,000 at an interest rate of 9.5 %. the loan is due on January 13, 1989.

On February 10, 1988 the CEDC obtained a grant from the Neighborhood Housing Trust in the amount of \$116,000.



# CHARLESTOWN ECONOMIC DEVELOPMENT CORPORATION MARY COLBERT APARTMENTS HUD PROJECT # 023-EH013

# REPORT ON EXAMINATION OF FINANCIAL STATEMENTS AND SUPPLEMENTAL DATA

AS OF

DECEMBER 31, 1987

Mary Colbert Apartments

HUD Project # 023-EH013

#### Index to the Financial Statements

Auditor's Report

Financial Statements:

Balance Sheet Statement of Income and Expenses Statement of changes in Fund Balance (Deficit) Statement of Changes in Financial Position

Notes to the Financial Statements

Supporting Data Required by HUD

Supplementary Data

Auditor's Comments on Compliance and Internal Controls

Officer's Certification



# JOHN F. LANE, JR. CERTIFIED PUBLIC ACCOUNTANT

The Board of Directors Charlestown Economic Development Corporation

I have examined the balance sheet of the Charlestown Economic Development Corporation, HUD Project No 023-eh013 as of December 31, 1987, and the related statements of profit and loss (HUD Form 92410), changes in fund balance and changes in financial position for the year then ended. My examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as I considered necessary in the circumstances.

In my opinion, the above mentioned financial statements present fairly the financial position of the Charlestown Economic Development Corporation at December 31, 1987, and the results of its operations and changes in fund balance and financial position for the year then ended, in conformity with generally accepted accounting principles, which have been applied on a basis consistent with that of the preceding year. The supporting data included in this report have been subject to the same auditing procedures applied in the examination of the basic financial statements, and in my opinion are presented fairly in all material respects in relation to the basic financial statements taken as a whole.

I have also reviewed compliance and internal control matters in accordance with the provisions of Appendix 2 of the HUD Audit Guide for Mortgages having HUD Insured or Secretary Held Multifamily Mortgages, HUD Handbook IG 4372.1 Rev. dated February 1988 and have rendered my report thereon as shown in the supplementary data.

John France

July 22, 1988

#### ratement of Profit nd Loss

I amounts must be rounded to the nearest dollar, \$.50 and er, round up - \$.49 and below, round down.

**U.S. Department of Housing** and Urban Development Office of Housing Federal Housing Commissioner



OMB Approval No. 2502-0052 (Exp. 8/31/89)

OMB Approval No.			, ,	
nth/Period   Ending 12/31/37   Project Number   023 - 18013			Project Name	
2/2/3/			Mary Colbert	Apart leats
Description of Account	Acct. No.			
Rental Income — 5100				Control of the Contro
Apartments or Member Carrying Charges (Coops)	5120	\$	J1,027	
Tenant Assistance Payments	5121	\$	232,505	
Furniture and Equipment	5130	\$		
Stores and Commercial	5140	S		
Garage and Parking Spaces	5170	\$		
Flexible Subsidy Income	5180	S		
Miscellaneous (specify)	5190	S		
Total Rent Revenue Potential at 100% Occupancy				\$ 283,832
Vacancies - 5200				
Apartments	5220	1		
Furniture and Equipment	5230	(	)	
Stores and Commercial	5240	1	)	
Garage and Parking Spaces	5270	1		
Miscellaneous (specify)	5290	(	)	The Park
Total Vacancies				(
Net Rental Revenue Rent Revenue Less Vacancies				S
Eiderly and Congregate Services Income - 5300				
Total Service Income (Schedule Attached)	5300	↓		5
Financial Revenue — 5400	5.440	_	6,818	The Part of the Pa
Interest income-Project Operations	5410	5	0,010	
Income from Investments-Residual Receipts	5430	\$		
Income from investments-Reserve for Replacement	5440	\$	<del></del>	
income from investments—Miscellaneous	5490	<u> </u>	<del></del>	<b>建筑</b>
Total Financial Revenue	<del></del>			\$ 0,818
Other Revenue — 5900  Laundry and Vending .	5910	s	738	Land Steph Contract
NSF and Late Charges	5920	S	124	
Damages and Cleaning Fees	5930	3		
Forfeited Tenant Security Deposits	5940	5		
Other Revenue (specify)	5990	5		
Total Other Revenue		3	_	A SOURCE OF STREET
Total Revenue				738
	<del></del>	1		\$ 291,388
Administrative Expenses — 6200/6300 Advertising	6210	s		
Other Renting Expense	6250	\$		
Office Salaries	6310	S	<del></del>	
Office Supplies	8311	5	193	100
Office or Model Apartment Rent	6312	5	172	
Management Fee	6320	\$	11,656	
Manager or Superintendent Salaries	6330	5	11,030	
Manager or Superintendent Salaries  Manager or Superintendent Rent Free Unit		-	· · · · · · · · · · · · · · · · · · ·	
	6331	S	770	
Legai Expenses (Project)	6340	\$	750	DESCRIPTION
Auditing Expenses (Project)	6350	\$	3,005	
Bookkeeping Fees/Accounting Services	6351	\$		
Telephone and Answering Service	6360	\$	1,097	
Bad Debts	6370	3		
Miscellaneous Administrative Expenses (specify)	6390	\$	2,287	<b>一种的一种的一种</b>
Total Administrative Expenses				18,988
Utilities Expense — 8400	2.00			
Fuel Oil/Coal	6420	5	44.21.	
Electricity	6450	S	11,642	
Water	8451	S	1,490	
Gas	6452	S	16.675	
Sewer	6453	\$	<u></u>	
Total Utilities Expense				\$ 29.807
Total Expenses (Carry forward to Page 2)				18 48.795

Operating and Maintenance Expenses — 6500	Acct. No.	Carrie	forward from P	age 1 \$ 48,795
Janitor and Cleaning Payroll	6510	\$		
Janitor and Cleaning Supplies	6515	\$		
Janitor and Cleaning Supplies  Janitor and Cleaning Contract	6517	S	12,225	C74 1 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
Exterminating Payroll/Contract	6519	\$	1,525	
Exterminating Payloticonnact  Exterminating Supplies	6520	S		***
Garbage and Trash Removal	6525	S		
Security Payroli/Contract	6530	\$	2,416	ALC: N
Grounds Payroll	6535	S		
Grounds Supplies	6536	S	1,001	The service of the se
Grounds Contract	6537	S		
Repairs Payroll	6540	\$		
Repairs Material	6541	S		N 16 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Repairs Contract	6542	\$		1 10 1 1 1
Elevator Maintenance/Contract	6545	S	3,492	
Heating/Cooling Repairs and Maintenance	6546	S	16,412	
Swimming Pool Maintenance/Contract	6547	S		
Snow Removal	6548	S		The state of the s
Decorating Psyroli/Contract/Painting	6560	S	3.080	<b>含于多少数数</b>
	6561	S		
Decorating Supplies  Vehicle & Maint, Equip, Operation and Repairs	6570	S		1 1 1 1 1 1 1 1 1
Miscellaneous Operating & Maintenance Exp.	6590	S	4 118	
				\$ 44,269
Total Operating & Maintenance Expenses				#100
Taxes and Insurance — 6700 Reel Estate Taxes	6710	S	35,270	11 11 11 11 11
Payroli Taxes (FICA)	6711	\$		
Miscellaneous Taxes, Licenses and Permits	6719	\$		786 - 18 M
Property and Liebility Insurance (Hazard)	6720	\$	9.089	
Fidelity Bond Insurance	6721	S	643	19 11 11 11
Workmen's Compensation	6722	\$		The same of the same of
Health Insurance & Other Employee Benefits	6723	S		DESTRUCTION OF THE PARTY OF THE
Other Insurance (specify)	6729	\$	4.	1000 CO.
To . Taxes and Insurance				s 45,002
Financial Expenses — 6800				
Interest on Bonds Payable	6810	S	-	
interest on Mortgage Payable	6820	\$	91,583	
Interest on Notes Payable (Long-Term)	6830	\$	44374	
interest on Notes Payable (Short-Term)	6840	\$		
Mortgage Insurance Premium/Service Charge	6850	\$		
Miscellaneous Financial Expenses	C390	S		
Total Financial Expenses				\$ 91,583
Elderly and Congregate Service Expenses — 8900				
Total Service Expenses—Schedule Attached	6900	-		\$ 220 6/10
Total Cost of Operations before Depreciation		-		\$ 229.649
Profit (Loss) before Depreciation				\$ 61.739 \$ 20.020
Depreciation (Total) — 6600 (specify)	6600			\$ 34.070 \$ 27.660
Operating Profit or (Loss)		-		\$ 27.669
Corporate or Mortgagor Entity Expenses — 7100 Officer Salaries	7110	s		
Legal Expenses (Entity)	7120	S		
Taxes (Federal-State-Entity)	7130-32	\$		
Other Expenses (Entity)	7190	\$		
Total Corporate Expenses				\$
Net Beefix or (Leas)				\$ 27,669
Description of the second of t	or other income and/or e	xpense sui	o-accounts (5190, 5290	, 5490, 5990, 6390, 6590, 6729, 6890. ne. or. expense.
Miscellensous or other income and Expense sub-account droups. If miscellensous and 7190) exceed the Account Groupings by 10% or more, attach a separate so the following separate substitution of the following substitution of the fol	3. Replecement of as expense its	or Peinting ims on this	Reserve releases while Profit and Lose state	ch are included ement \$ -0-
Replacement Reserve deposits required by the Regulatory Agreement or Amendments thereto, even if payments may be temporarily suspended or waived	Project Improve Program that a end Loss State	re include	serve Releases under t d as expense items of	the Flexible Subeldy in this Profit \$

R

#### Mary Colbert Apartments

HUD Project # 023-EH013

#### Balance Sheet

#### December 31, 1987

#### ASSETS:

Current Assets:	
Cash (including \$4,488 of security deposits	s)\$ 109,793
Accounts receivable - Tenant Rents	380
Accounts receivable - U.S. Dept of HUD	38,954
Utility deposits	1,000
Prepaid expenses	3,382
Total current assets	153,509
Fixed Assets:	
Land	4,950
Buildings	1,329,281
Furniture and equipment	8,981
Legg accumulated depreciation	1,343,212 242,184
Less accumulated depreciation	242,104
Net fixed assets	1,101,028
Total assets	\$1,254,537
	***************************************
LIABILITIES:	
LIADILITES.	
Current liabilities:	
Accounts payable	\$ 21,314
Accrued taxes payable	35,000
Accrued mortgage interest payable	53
Advanced payment of rents	169
Mortgage payable (current portion)	10,206
Total current liabilities	66,743
Deposits:	
Tenant security deposits	4,488
Long term debt:	
Mortgage payable	1,305,241
less current portion	10,206
Total long term debt	1,295,035
10001 10116 001111 0000	212701000
Total liabilities	1,366,266
FUND BALANCE:	(111,729)
Total liabilities and fund balance	\$1,254,537

See accompanying notes to financial statements

Mary Colbert Apartments

HUD Project # 023-EH013

Statement of Changes in Fund Balance (Deficit)
For the Twelve Months Ended December 31, 1987

Fund Balance (Deficit)	at January 1, 1987	\$ (139,398)
Net Profit for Current	Period	27,669
Fund Balance (Deficit)	at December 31, 1987	\$ (111.729)

See accompanying notes to financial statements

Mary Colbert Apartments

HUD Project # 023-EH013

Statement of Changes in Financial Position
For the Twelve Months Ended December 31, 1987

#### Funds Provided:

Net profit from operations	\$ 27,669
Items not requiring outlay of cash: Depreciation	34,070 \$ 61,739
Increase in tenant security deposits Increase in accounts payable	72 12,467
Total funds provided	\$ 74,278
Funds applied:  Increase in Accounts Receivable - Tenants Increase in Accounts Receivable - HUD Increase in fixed assets Increase in prepaid expenses Decrease in mortgage payable  Total funds applied	\$ 183 38,954 21,150 276 10,206 \$ 70,769
Net increase in cash	\$ 3,509
Cash at January 1, 1987	\$106,284
Cash at December 31, 1987	<u>\$109,793</u>

Mary Colbert Apartments

HUD Project # 023-EH013

#### Notes to the Financial Statements

#### Significant Accounting Policies

The books of account are maintained on the cash basis during the year, but are adjusted to reflect full accrual basis accounting at year end.

Land, Building, furniture and equipment are stated a cost. Depreciation is provided on the straight line basis over the following estimated useful lives of the assets:

Buildings			40	years
Furniture	and	equipment	10	years
Fence			20	years

#### Mortgage Loan Payable

The mortgage note payable represents the amount due under a mortgage note to the U.S. Department of Housing and Urban Development which financed the conversion of a former school into housing for the elderly sponsored by the Charlestown Economic Development Corporation. Monthly payments of principal and interest of \$9,049 are required through July 1, 2020. Interest is at the annual rate of 7.625%. The note is secured by a mortgage on the housing property.

As of December 31, 1987, the principal portion of the mortgage note is in arrears in the amount of \$756.00. As of the date of this report, principal and interest on the project mortgage are current.

#### Accrued Taxes Payable

Accrued taxes payable are based on an estimate of the unpaid taxes relating to the period of January 1, 1987 through December 31, 1987. The corporation has an agreement with the City of Boston that an Urban Redevelopment Excise Tax will be paid in lieu of property taxes. This tax was due on March 15, 1988.

#### SUPPORTING DATA REQUIRED BY U.S. DEPARTMENT OF H.U.D.

#### Reserve for Replacement

In accordance with the regulatory agreement, restricted cash is held by the Charlestown Cooperative Bank to be used for replacement of property with the approval of U.S. department of H.U.D. as follows:

Balance at January 1, 1987	\$ 25,551
Deposits and interest	11,221
Withdrawals	0
Balance at December 31, 1987	\$ 30,427

#### Accounts Payable:

Trade Payable

NONE

\$ 21,314

#### Accrued Taxes:

Tax	Basis	Period	Accrual
<b>.</b>	<b>7</b>	4 /4 /05 40 /04 /05	<b>*</b> 85 000
Excise	Estimated	1/1/87-12/31/87	\$35,000

Accounts and Notes Receivable (other than regular tenants and HUD)

#### Delinquent Tenant Accounts Receivable:

	# of Tenants	Amount Due
Delinquent 30 days		
Delinquent 31 - 60 Days	1	\$ 117
Delinquent 61 - 90 Days	2	\$ 263
Total Tenant Receivables	3	\$ 380

#### Mortgage Escrow Deposits - Taxes and Insurance:

The corporation is not liable for property taxes to the City of Boston since it has an agreement with the city that the Urban Redevelopment Excise (which is reflected in the accrued taxes as a liability at December 31, 1987) will be paid in lieu of property taxes. The corporation has established an escrow account which has a balance of \$42,465 at December 31, 1987. Regular periodic payments are being made to fund this account.

#### Tenant Security Deposits:

Tenant security deposits are held in a separate bank account in the name of the project.

Mary Colbert Apartments

HUD Project # 023-EH013

# Statement of Receipts and Disbursements For the Twelve Months Ended December 31, 1987

#### Sources of funds:

#### Revenues:

Rental Income Interest Income Other Income	\$ 244,145 6,818 738 \$ 251,701
Expenses:	
Administrative Management Fee Operating Maintenance Supervisor Maintenance Taxes Insurance Interest	\$ 7,650 11,466 30,299 12,225 32,557 33,270 10,008 96,441 \$ 233,916
Cash provided by operations before amortization of mortgage principal	17,785
Mortgage principal payments	8,003
Other uses: Increase in fixed assets Other Sources: Increase in Tenants Security Deposits	6,345
Net cash activity	\$ 3,509
Cash at beginning of period	\$ 106,284
Cash at end of period	\$ <u>109.793</u>

#### Mary Colbert Apartments

#### HUD Project # 023-EH013

# Computation of Surplus Cash Distributions and Residual Receipts at Balance Sheet Date

Cash Balance as of December 31, 1987	\$ 109,793
Less Current Obligations:	
Advanced Rents Accounts Payable Accrued Mortgage Interest Accrued Taxes Payable Tenant Security Deposits Total Current Obligations	169 21,314 53 35,000 4,488 \$ 61,024
Surplus Cash (Deficiency) at December 31, 1987	\$ 48,769

## CHANGES IN FIXED ASSETS - TWELVE MONTHS ENDED DECEMBER 31, 1986

		ASSETS		ACCUMU	ILATED DEPRECIATI	[ON	NET BOOK VALUE
1	BALANCE 1/1/87	ADDITIONS (DELETIONS)	BALANCE 12/31/87	BALANCE 1/1/87	ADDITIONS (DELETIONS)	BALANCE 12/31/87	
	4,950	0	4,950	0	0	ŷ.	4,950
N6S	1,308,131	21,150	1,329,281	203,521	33,172	236,693	1,092,586
JRE AND JIPMENT	8,981	0	8,981	4,593	698	5,491	3,490
	1,322,062	21,150	1,343,212	208,114	34,070	242,184	1,101,028

# CHARLESTOWN ECONOMIC DEVELOPMENT CORPORATION HUD PROJECT NO. 023-EH013 SUPPLEMENTARY DATA COMPLIANCE AND INTERNAL CONTROLS

The Board of Directors Charlestown Economic Development Corporation

I have examined the financial statements of the Charlestown Economic Development Corporation (HUD Project No. 023-eh013) for the twelve months ended December 31, 1987, and have issued my report thereon dated July 22, 1988. As part of my examination, I reviewed and tested the system of internal accounting controls to the extent I considered necessary to evaluate the system as required by Generally Accepted Auditing Standards. Under these standards, the purpose of such evaluation is to establish a basis for reliance thereon in determining the nature, timing, and extent of other auditing procedures that are necessary for expressing an opinion on the financial statements. My review also took into consideration the audit requirements in Chapter 2-3 of the HUD Audit Guide for Mortgages having HUD Insured or Secretary Held Multifamily Mortgages.

The objective of internal accounting controls is to provide reasonable, but not absolute, assurance as to the safeguarding of assets against loss from unauthorized use or disposition and the reliability of financial records for preparing financial statements and maintaining accountability for assets. I understand that the objective of those administrative control procedures comprehended in HUD's criteria is to provide similar assurance as to compliance with its related requirements. The concept of reasonable assurance recognizes that the cost of a system of internal control should not exceed the benefits derived and also recognizes that the evaluation of these factors necessarily requires estimates and judgments by management.

There are inherent limitations that should be recognized in any system of internal control. In the performance of most control procedures, errors can result from misunderstanding of instructions, mistakes in judgment, carelessness or other personal factors. Control procedures whose effectiveness depends on segregation of duties can be circumvented by collusion. Similarly, control procedures can be intentionally circumvented by management with respect either to the execution and recording of transactions or with respect to the estimates and judgments required in the preparation of financial statements. Further, projection of any evaluation of internal control to future periods is subject to the risk that the procedures may become inadequate because of changes in conditions and that the degree of compliance with the procedures deteriorate.

I understand that procedures implemented in conformity with the criteria referred to in the first paragraph of this report are considered by HUD to be adequate for its purposes in accordance with the National Housing Act and related regulations, and that procedures not in conformity therewith indicate some inadequacy for such purposes. Based on this understanding and my study, I believe the Corporation's procedures would be adequate for the agency's purposes, assuming satisfactory compliance, except for the condition described below.

1. At December 31, 1987, the Corporation was in arrears on mortgage principal payments to HUD, totaling \$756.00. As of the date of this report, the project mortgage principal and interest payments are current.

This report is intended for use in connection with the project to which it relates and should not be used for any other purpose.

July 22, 1988

John F. Lane, Jr. CPA

## Charlestown Economic Development Corporation

Mary Colbert Apartments

HUD Project # 023-EH013

Certification By Officers

December 31, 1987

We hereby certify that we have examined the accompanying financial statements and supplemental data of the Charlestown Economic Development Corporation - HUD Project # 023 - EH013 and to the best of our knowledge and belief, the same is complete and accurate.

Prosident

President

Treasurer

5-19- H

Date

Date

#### CHARLESTOWN ECONOMIC DEVELOPMENT CORPORATION

CEED GRANT DATED NOVEMBER 2, 1987

REPORT ON GRANT OPERATIONS

FOR THE EIGHT MONTHS ENDED JUNE 30, 1988

## JOHN F. LANE, JR. CERTIFIED PUBLIC ACCOUNTANT

The Board of Directors
Charlestown Economic Development Corporation

I have examined the statement of Grant Operations as defined in the Agreement dated November 2, 1987 between the Commonwealth of Massachusetts Executive Office of Communities and Development and the Charlestown Economic Development Corporation for the eight months ended June 30, 1988. My examination was made in accordance with generally accepted auditing standards and, accordingly included such tests of the accounting records and such other auditing procedures as I considered necessary in the circumstances.

In my opinion, the statement of Grant Operations referred to above, presents fairly the Grant Operations of the Charlestown Economic Development Corporation for the eight months ended June 30, 1988.

As part of my examination, nothing came to my attention that suggested that the Charlestown Economic Development Corporation was not in compliance with the restrictive terms of the agreement (dated November 2, 1987). It should be noted, however, that determining whether the agreement requirements were being observed was not the primary purpose of my examination.

October 20, 1988

#### Charlestown Economic Development Corporation

#### CEED Grant Dated November 2, 1987

#### Statement of Grant Operations

For the eight months ended June 30, 1988

Funds Granted by Executive Office Of Communities and Development

\$23,000.00

#### Disbursements:

Personnel Costs	7,759.41
Travel	24.50
Telephone	865.98
Equipment	1,109.16
Office Supplies	1,008.89
Printing & stationary (Note 3)	984.90
Accounting & Auditing (Note 3)	850.00
Legal	2,180.00
Outside consultants (Note 3)	3,646.50
Advertising	1,052.52
Equipment Rental	1,209.72
Insurance	104.00
Dues and seminars	<u>770.00</u>

Total Costs

Net Funds payable to Executive office of

Communities and Development

1,434.42

21,565,58

The accompanying Notes to the Financial Statement are an integral part of this report.



#### Charlestown Economic Development Corporation

CEED Grant Dated November 2, 1987

Notes to the Financial Statement

For the eight months ended June 30, 1988

#### 1) Description of Grant

In November, 1987 the Charlestown Economic Development Corporation was awarded a Community Enterprise Economic Development (CEED) Grant in the amount of \$23,000. The purpose of the grant is to provide funding for the position of Executive Coordinator as well as administrative support to the Charlestown Economic Development Corporation.

#### 2) Significant Accounting Policies

The books of account are maintained on the cash basis during the year and are adjusted to the accrual basis of accounting at year end.

#### 3) Unpaid Expenses

At June 30, 1988 the following expenses remained unpaid:

Description	Total Budget	Amount Unpaid
Printing & Stationary	\$ 984.90	\$ 794.45
Accounting & Auditing	850.00	600.00
Outside Consultants	3,646.50	2,312.50

### PART I - REDEVELOPER'S STATEMENT FOR PUBLIC DISCLOSURE 1

#### A. REDEVELOPER AND LAND

	1- a Name of Redeveloper:
	Charlestown Economic Development Corporation  b. Address and ZIP Code of Redeveloper:
	20 Devens Street, Charlestown, MA 02129
	c. IRS Number of Redeveloper:
	04-2704682  2. The lead on which the Redevelopes appears to the lead on the lead on the lead on the lead on the lead of the lead on the
	2. The land on which the Redeveloper proposes to enter into a contract for, or understanding with respect to, the purchase or lease of land from
	Boston Redevelopment Authority
	(Name of Local Public Agency)
	Charlestown Urban Renewal Area
	(Name of Urban Renewal or Redevelopment Project Area)
	in the City of Boston , State of Massachusetts
	is described as follows 2
	Parcel R-87. Tremont Prospect and Education (1)
	Parcel R-87, Tremont, Prospect and Edgeworth Streets in Charlestown
2	If the Padamilan at the state of the state o
J.	If the Redeveloper is not an individual doing business under his own name, the Redeveloper has the status indicated below and is organized or operating under the laws of <u>Massachusetts</u> :
	_
	A corporation.
	A nonprofit or charitable institution or corporation.
	A partnership known as
	A business association or a joint venture known as
	A Federal. State, or local government or instrumentality thereof.
	Other (explain)
4.	If the Redeveloper is not, an individual or a government agency or instrumentality, give date of organization:
5.	Names, addresses, title of position (if any), and nature and extent of the interest of the officers and principal members
	shareholders, and investors of the Redeveloper, other than a government agency or instrumentality, are set forth as follows:

Il space on this form is inadequate for any requested information, it should be furnished on an attached page which is referred

to under the appropriate numbered item on the form.

Any convenient mesns of identifying the land (such as block and lot numbers or street boundaries) is sufficient. A description by metes and bounds or other technical description is acceptable, but not required.

Form Approved
OMB No. 63R-0867

## PART I - REDEVELOPER'S STATEMENT FOR PUBLIC DISCLOSURE (Continued)

- a. If the Redeveloper is a corporation, the officers, directors or trustees, and each stockholder owning more than 10% of any class of stock1.
- b. If the Redeveloper is a nonprofit or charitable institution or corporation, the members who constitute the board of trustees or board of directors or similar governing body.
- c. If the Redeveloper is a partnership, each partner, whether a general or limited partner, and either the percent of interest or a description of the character and extent of interest.
- d. If the Redeveloper is a business association or a joint venture, each participant and either the percent of interest or a description of the character and extent of interest.
- e. If the Redeveloper is some other entity, the officers, the members of the governing body, and each person having an interest of more than 10%.

#### NAME, ADDRESS, AND ZIR CODE

POSITION TITLE ( $i/\omega_{Y}$ ) and percent of interest or description of character and extent of interest

Thomas S. Cunha, President
David P. Dow, Vice President
Eric T. Philippi, Treasurer
Joseph Foley, Clerk/Secretary
Carol Bratley
James Hall
Dan Kovacevic
Peter Looney
Virginia McGonagle
Kevin Roche
Rose Woods

6. Name, address, and nature and extent of interest of each person or entity (not named in response to Item 5) who has a beneficial interest in any of the shareholders or investors named in response to Item 5 which gives such person or entity more than a computed 10% interest in the Redeveloper (for example, more than 20% of the stock in a corporation which holds 50% of the stock of the Redeveloper; or more than 50% of the stock in a corporation which holds 20% of the stock of the Redeveloper):

#### NAME, ACORESS, AND ZIP CODE

DESCRIPTION OF CHARACTER AND EXTENT OF INTEREST

NONE

7. Names (if not given above) of officers and directors or trustees of any corporation or firm listed under Item 5 or Item 6 above:

## B. RESIDENTIAL REDEVELOPMENT OR REHABILITATION

(The Redeveloper is to furnish the following information, but only if land is to be redeveloped or rehabilitated in whole or in part for residential purposes.)

If a corporation is required to file periodic reports with the Federal Securities and Exchange Commission under Section 13 of the Securities Exchange Act of 1934, so state under this Item 5. In such case, the information referred to in this Item 5 and in Items 6 and 7 is not required to be furnished.

## U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT PART I - REDEVELOPER'S STATEMENT FOR PUBLIC DISCLOSURE (Continued) Form Approved OMB No. 63R-0867 1. State the Redeveloper's estimates, exclusive of payment for the land, for: a. Total cost of any residential redevelopment..... \$2,130,400 b. Cost per dwelling unit of any reaidential redevelopment...... \$ c. Total coat of any residential rehabilitation ...... \$ d. Cost per dwelling unit of any residential rehabilitation ........... \$ 2. a. State the Redeveloper's estimate of the average monthly rental (if to be rented) or average sale price (if to be sold) for each type and size of dwelling unit involved in such redevelopment or rehabilitation: TYPE AND SIZE OF DWELLING UNIT MONTHLY RENTAL SALE PRICE Average 2/3 Bedroom: "upper range" . "median range" "80% of median range" . . . . . . . . . . . . . b. State the utilities and parking facilities, if any, included in the foregoing estimates of rentals; Parking is included in the sales price of each townhouse. c. State equipment, such as refrigerators, washing machines, air conditioners, if any, included in the foregoing estimates of sales prices: refrigerator, range, garbage disposal, dishwasher, washer/dryer hookup. CERTIFICATION Charlestown Economic Development Corporation certify that this Redeveloper's Statement for Public Disclosure is true and correct to the best of my (our) knowledge and belief.2 January 23, 1989

Dated: January 23, 1989

Dated: January 23, 1989

Signature

Signature

President

Fide

427 Bunker Hill St., Charlestown, 32 Monument Ave., Charlestown, Address and ZIP Code MA 02129

Address and ZIP Code MA 02129

<sup>1</sup> If the Redeveloper is an individual, this statement should be signed by such individual; if a partnership, by one of the partners; if a corporation or other entity, by one of its chief officers having knowledge of the facts required by this statement.

2 Penalty for False Certification: Section 1001, Title 18, of the U.S. Code, provides a fine of not more than \$10,000 or imprisonment of not more than five years, or both, for knowingly and willfully making or using any false writing or document, knowing the same to contain any false, fictitious or fraudulent statement or entry is a matter within the jurisdiction of any Department of the United States.

#### PART II - REDEVELOPER'S STATEMENT OF QUALIFICATIONS AND FINANCIAL RESPONSIBILITY

(For Confidential Official Use of the Local Public Agency and the Department of Housing and Urban Development. Do Not Transmit to HUD Unless Requested or Item 8b is Answered "Yes.")

l	. a. Name of Redeveloper:
	Charlestown Economic Development Corporation  b. Address and ZIP Code of Redeveloper:
	20 Devens Street, Charlestown, MA 02129
2	. The land on which the Redeveloper proposes to enter into a contract for, or understanding with respect to,
	the purchase or lease of land from
	Boston Redevelopment Authority
	(Name of Local Public Agency)
	Charlestown Urban Renewal Area
	(Name of Urban Renewal or Redevelopment Project Area)
	in the City of Boston . State of Massachusetts .
	is described as follows:
	Parcel R-87, Tremont, Prospect and Edgeworth Streets in Charlestown
	In Charlestown
3.	Is the Redeveloper a subsidiary of or affiliated with any other corporation or corporations or any other firm
	or firms?
	If Yes, list each such corporation or firm by name and address, specify its relationship to the Redeveloper
	and identify the officers and directors or trustees common to the Redeveloper and such other corporation or firm.
	TITUIT.
1.	a. The financial condition of the Redeveloper, as of December 31, 1987,
**	is as reflected in the attached financial statement.
	(NOTE: Attach to this statement a certified financial statement showing the assets and the liabilities,
	including contingent liabilities, fully itemized in accordance with accepted accounting standards and
	based on a proper audit. If the date of the certified financial statement precedes the date of this sub-
	mission by more than six months, also attach an interim balance sheet not more than 60 days old.)
	b. Name and address of auditor or public accountant who performed the audit on which said financial state
	ment is based: John F. Lane, Jr., C.P.A.
	6 Pearl Street Ext.
7	If funds for the development of the land are to be obtained from sources other than the Redeveloper's own
J.	funds for the development of the land are to be obtained from sources other than the Redeveloper's own funds, a statement of the Redeveloper's plan for financing the acquisition and development of the land:
	The Charlestown Economic Development Corporation is requesting
	the parcel be transferred for \$1.00; this will be a significant subsidy in making these units affordable. Front money loans
	will be obtained from government sources. Conventional
	construction financing will be sought for the development of
	the land.

Form Approved OMB No. 63R-0867

	a. In banks:		
	NAME, ADDRESS, AND ZIP CODE OF BANK		<u>amount</u> \$
1	b. By loans from affitimethox x sax advanted at NAME, ADDRESS, AND ZIP CODE OF SOURCE	<b>ocpoxecio escentivo executivo execu</b>	AMOUNT
	CEDAC, 19 Temple P1., Bo Techn Front	eston 02111 dical Assistance Money Loan	. 16,000 . 24,000
c	. By sale of readily salable assets:	Honey Loan	. 24,000
	DESCRIPTION	MARKET VALUE	MORTGAGES OR LIENS
	Bank of New England, 437 R  Has the Redeveloper or (if any) the parent Redeveloper or said parent corporation, or holders or investors, or other interested Redeveloper's Statement for Public Disc been adjudged bankrupt, either voluntary	nt corporation, or any subsidiary of any of the Redeveloper's office parties (as listed in the response losure and referred to herein as "or involuntary, within the past 10	or affiliated corporation of the rs or principal members, share es to Items 5.6, and 7 of the principals of the Redeveloper
	If Yes, give date, place, and under what		
>-	Has the Redeveloper or anyone referred to or convicted of any felony within the pass of Yes, give for each case (1) date, (2) chexplanation deemed necessary.	o above as "principals of the Red t 10 years?	TYES X NO

Redeveloper or any of the principals of the Redeveloper, including identification and brief description of each project and date of completion: Main Street Townhouses: completion winter 1989. 26 townhouses - mixed market rate & affordable. Mary Colbert Apartments: completion 1978. 30 units elderly housing, substantial rehabilitation of former school. Financed and subsidized by HUD.



#### PART II - REDEVELOPER'S STATEMENT OF QUALIFICATIONS AND FINANCIAL RESPONSIBILITY (Continued)

	c	apacity, for construction co	the principals of the Redeve atractor or builder on undert e, name and address of emplo	kings comparable to the	proposed redevelopment
10.	the f	Redeveloper or any of the pi	wal projects under Title I of rincipals of the Redeveloper artner of such a redeveloper:	the Housing Act of 1949 is or has been the redev	, aa amended, in which eloper, or a stockholder,
-11.			orporation, a subsidiary, and f the land as a construction		f the Redeveloper is to
	a. N	ame and address of such co	ontractor or builder:		
	re de		er within the last 10 years event of the control of	ade, or failed to comple	
		etal amount of construction ree years: \$	or development work perform	ed by such contractor or	builder during the last
	G	eneral description of such v	vork:		
	d. C	onatruction contracts or dev	elopments now being perform	ned by such contractor o	r builder:
		CENTIFICATION OF RACT OR CEVELOPMENT	LOCATION	AMOUNT \$	DATE TO BE COMPLETED



. Form Approved

PART II - REDEVELOPER'S STATEMENT OF QUALIFICATIONS AND FINANCIAL RESPONSIBILITY (Continued) OMB No. 63R-0867

				AMOUNT	DATE OPENED
	<u>* * * </u>	ARDINO AGENCY		\$	-
2.		Brief statement respecting equipm such contractor or builder for the specifying particularly the qualific experience of the contractor:	performance of the work	involved in the redevelo	opment of the land.
١.	a.	Does any member of the governing proposal is being made or any off functions or responsibilities in covered by the Redeveloper's projected in the Redeveloper or in the such proposal?	icer or employee of the onnection with the carry posal is being made av	Local Public Agency wing out of the project un ing out of the project un illable, have any direct habilitation of the prope	ho exercises any oder which the land or indirect personal
		If Yes, explain.			
		loes any member of the governing any other public official of the loc approval of the carrying out of the	cality, who exercises a	ny functions or respons	bilities in the review or
		is being made available, have any redevelopment or rehabilitation of	direct or indirect pers	onal interest in the Red	eveloper or in the
		is being made available, have any	direct or indirect pers	onal interest in the Red	eveloper or in the
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lify he l	State See	is being made available, have any redevelopment or rehabilitation of lifes explain.  tements and other evidence of the financial statement referred to in esections on Development this Redeveloper's Statement of leveloper's qualifications and finat to f my (our) knowledge and belief January 23, 1989	Redeveloper's qualific Item 4a) are attached homent Team and CERTIFICATION conomic Develop Qualifications and Financial responsibility, in 1,2	ations and financial reserved and hereby made a Developer  ment Corporation and Responsibility and cluding financial statem  January 23,  Signature  Secretary profite	ponsibility (other than part hereof as follows:  On  Ind the attached evidence tents, are true and corrected to the management of the mana

2 Penalty for False Certification: Section 1001, Title 18, of the U.S. Code, provides a line of not more than \$10,000 or imprisonmeat of act more than live years, or both, for knowingly and willfully making or using any false writing or document, knowing the same to contain any falue, fictitious or fraudulent statement or entry in a matter within the jurisdiction of any Department

ual, by such individual; if a parmership, by one of the parmers; if an entity not having a president and secretary, by one of its chief officers having knowledge of the financial status and qualifications of the Redeveloper...



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경영 영화 전환을 보고 보고 있다. 10. 전환을 기업하는 기계 기업						
						C. H. C. H.
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